## Four Factors Defining 'The Year of Execution' for BEAD.

The National Telecommunications and Information Administration (NTIA) says 2024 will be "the year of execution" for BEAD. Here are four factors that could make or break the success of the BEAD program in any given state.

- The BEAD challenge process is critical to determining which locations are
  eligible for funding. Most states are just beginning the process. ISPs should monitor
  and participate in challenges, even if they do not plan to bid for funding as a
  necessary step to help prevent overbuilding of networks, promote efficient use of
  funds, and ensure effective coordination with other programs.
- Large BEAD project areas could discourage small providers from participating and drive costs higher. Smaller, right-sized project areas target funds to the areas that most need them and will encourage program participation by those best able to serve them.
- 3. **BEAD presents a once-in-a-lifetime investment in broadband**. But this historic public investment must be matched by investments in future-proof technology that will enhance rural communities' education, healthcare and economic opportunities and help close the digital divide. There likely won't be any "do-overs" when it comes to broadband funding, so we need to get it right.
- 4. History and broadband maps show that community-based providers provide better services and a better customer experience, but matching fund requirements, burdensome compliance reporting mandates and the taxing of broadband grants could deter small and rural ISPs from participating in many states.

During this key execution phase, it is essential to stay focused on the risks that could undermine the program's success — and to plan for what must be done to realize the vision of "Internet for all."

